



### **Acknowledgements**



Dalhousie University is located in Mi'kma'ki, the ancestral and unceded territory of the Mi'kmaq. We are all Treaty people.



We recognize that African Nova Scotians are a distinct people whose histories, legacies and contributions have enriched that part of Mi'kma'ki known as Nova Scotia for over 400 years.



### **Agenda**

- 1. Background on CFI
- 2. Innovation Fund (IF) Objectives
- 3. Matching Funds
- 4. IF Competition Results
- 5. Review Process
- 6. Application Process
- 7. Keys to Success
- 8. Panel Discussion
- 9. Additional Resources





# **Background on CFI**

Canada Foundation for Innovation Fondation canadienne pour l'innovation

The Canada Foundation for Innovation was established in 1997 by the Government of Canada to provide researchers and research institutions with state-of-the-art equipment, laboratories and facilities essential for conducting world-class research that produces benefits for Canadians.

= Research equipment and renovations of research space

≠ Trainees, materials and supplies

#### **CFI** Competitions

- John R. Evans Leaders Fund (JELF)
- Major Science Initiatives
- Exceptional Opportunities Fund
- Innovation Fund

CFI is a matching funds program, contributing up to 40% of total funds

Budget: Minimum \$1-2M CFI request, leveraging \$2.5-5M total project costs

CFI Innovation Fund Outreach Session: 2025 Competition



# Innovation Fund (IF) 2023 Competition Timeline

|  | Important Dates *Anticipated   |
|--|--|
| Dalhousie Internal Call for<br>Proposals   | Faculties submit to ORS by October 3, 2023. Faculties and Departments may have different internal deadlines. |
| CFI issues Draft Call for<br>Proposals   | Before the end of 2023   |
| CFI issues Call for Proposals  | Spring 2024  |
| Deadline to Submit Notices of Intent   | October 2024   |
| Deadline to Submit Proposals   | February 2025  |
| Decision by CFI Board of Directors   | November 2025  |
| CFI Finalization, including confirmation of matching funds, finalization of agreements | Up to August 2026  |

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**Overall Objectives** 

- Enable internationally competitive research or technology development through the equitable participation of expert team members
- Enhance and optimize the capacity of institutions and research communities to conduct the proposed research or technology development program(s) over the useful life of the infrastructure
- Lead to social, health, environmental and/or economic benefits for Canadians



#### Objective 1:

Enable internationally competitive research or technology development through the equitable participation of expert team members

#### Assessment Criteria:

- Research or Technology Development
- Team Expertise
- Team Composition

#### **Criterion Standards:**

- The research or technology development program(s) are innovative, feasible and internationally competitive.
- The team comprises the breadth of experience and expertise needed to conduct the proposed program(s).
- Principles of equity and diversity were considered in the team composition including in its leadership. There is a commitment to create an inclusive environment where all team members are fully integrated and supported in the research team.



#### Objective 2:

Enhance and optimize the capacity of institutions and research communities to conduct the proposed research or technology development program(s) over the useful life of the infrastructure

#### Assessment Criteria:

- Infrastructure
- Sustainability

#### **Criterion Standards:**

- The requested infrastructure is necessary and appropriate to conduct the proposed research program(s) and optimally enhances existing capacity.
- The infrastructure will be optimally used and maintained over its useful life through tangible commitments.



#### Objective 3:

Lead to social, health, environmental and/or economic benefits for Canadians

#### **Assessment Criterion:**

Benefits to Canadians

#### **Criterion Standard:**

 The team and its partners have a well-defined plan to transfer the results of the research or technology development program(s). The results are likely to lead to social, economic, health or environmental benefits for Canadians.



# Matching Funds

**Budget and Requirements** 

- CFI will provide up to 40% of the total project costs
- Remaining 60%:
  - In-kind contributions from vendors
    - Based on quotes, above and beyond an educational or academic discount
  - Eligible cash contributions
    - o Industry partners
    - Institutional contributions
    - Provincial/Government contributions
  - Tri-Agency funds are ineligible as a contribution

It is the responsibility of the researcher to ensure the budget is balanced prior to submission of the application.

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## Research Nova Scotia (RNS)



#### Matching Funds Application



#### **RNS Missions**



# IF Competition Results

- 297 proposals received, requesting a total of \$1.1B from CFI
- 100 proposals approved for \$400M funding from CFI

**Historical Competition Results** 

2023: Under Embargo

**2020:** Administrative Lead – 5 proposals, >\$12M (Dal Total)

- Partnered 3 proposals, \$1.24M
- Total Dal CFI funding: >\$13M

2017: Administrative Lead – 1 proposal, >\$2M

- Partnered: 7 proposals, >\$8M
- Total Dal CFI funding: >\$11M

Requests to CFI are moderated by institutional envelopes.

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# Multi-Institutional Projects

- Which institution makes the most sense to lead the project?
  - Where is the infrastructure located?
  - Team members at other institutions will need to be aware of their own internal competitions.
- Each institution is responsible for securing matching funding for their own portion of the award.
- Start discussing ideas with your collaborators ©

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# Innovation Fund Review Process

Scoring System

#### Rating scale

We use a five-point rating scale with statements about the degree to which a proposal meets each criterion standard or competition objective.

#### Figure 1: Rating scale



The proposal

satisfies and

significantly

exceeds the

criterion standard.

SA The proposal

satisfies the

criterion standard.





PS

The proposal satisfies the criterion standard, but has a few minor weaknesses.

The proposal partially satisfies the criterion standard and has some significant weaknesses.

The proposal does not satisfy the criterion standard due to major weaknesses.

In general, to be successful, you must score Exceeds or Fully Satisfies across all criteria and objectives.



# Innovation Fund Review Process

Committee Review

#### Review results by stage for the 2023 Innovation Fund competition



Review small groups of proposals clustered by research area according to assessment criteria.

Reviews proposals and comments of similar size and/or complexity against overarching competition objectives. Includes EDI expert(s). Provides funding recommendation and amount to S-MAC.

Reviews expert committee comments and reports from MAC, recommends proposals for funding to the CFI Board.



# Innovation Fund Application Process

Internal Envelope and Process

- CFI allocates an Institutional Envelope
  - In 2023, Dal's envelope was \$24.3M
  - Allocation, not a guarantee includes funds allocated to multi-institutional projects.
- Dalhousie Internal Process
  - Call for EOIs is live!
  - Faculties rank order proposals
  - VPRI-led Committee reviews proposals
  - Additional details may be requested, in particular for larger proposals
  - Includes requests for multi-institutional projects



# Innovation Fund Application Process

External Process and Application Development

- 1. Internal Application
- 2. Notice of Intent (October 2024)
  - 5 pages, no CVs, budget total
- 3. Full Application (February 2025)
  - Assessment Criteria (30-35 pages)
  - Project Summary (3 pages)
  - CVs for 10 Team Members
  - Detailed budget and renovation plans (if applicable)

- Guidance, oversight and review provided by ORS,
   Institutional and International Programs
- Additional support available upon request
- Internal deadline for complete draft (including final budget) 6-8 weeks prior to CFI deadline



# Keys to Success

- World-class team in which EDI is embedded
- Cutting-edge and globally competitive research program
- Defined pathway to realize benefits for Canadians

#### In action:

- Anticipate needs and discuss with your Faculty
  - Space and/or renos, matching funds, support during application development
- Build your team
  - Consider EDI
  - Think beyond Dept/Faculty/Institution
- Develop a communication strategy
  - Meet monthly to discuss research proposal ideas
- Think forward to knowledge mobilization
  - Connect with OCIE about industry partnerships
  - Consider potential end-users
  - Connect with government and/or community groups



### **Common Reviews (and actions to address!)**

- Research or Technology Development
  - More detail on activities needed.
  - Should be focused, feasible/realistic, integrated, cohesive, and innovative.
- Team Expertise
  - Should include all expertise needed to perform the proposed research program.
  - The team should have a track record of partnership or collaboration.
- Team Composition
  - Barriers to EDI are specific and indicate targeted actions to reduce the stated barriers.
  - EDI is thoughtfully integrated in the research and design as well as the team.
  - Situated within Dal's/the Faculty/Dept's policies and strategies.

#### Infrastructure

- Infrastructure must be linked back to what is needed to support the proposed research program and justified.
- Existing or similar infrastructure available should be noted and justified as to why it cannot support this research program.
- Sustainability
  - Sustainability plans need to be realistic, with details included for costs/revenues.
- Benefits
  - Pathways to end users or stakeholders is well defined.
  - Benefits are focused and linked appropriately to the research.



# Panel Discussion

- Dr. Katja Fennel (Faculty of Science; Oceanography)
- Dr. Thomas Pulinilkunnil (Dal Med New Brunswick)
- Dr. Michael Freund (Faculty of Science; Chemistry)

- 1) What would you recommend as strategies for success *in the application* to the Innovation Fund?
- 2) What advice would you give to researchers interested in applying to the Innovation Fund?

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### **Extra Advice**

| Do   | Instead of  |
|--|---|
| Develop a cohesive research program that requires the requested equipment                | Creating an "equipment wish list"   |
| Bring together researchers with the necessary expertise to accomplish the research goals | Building a team based on shared use of the infrastructure                 |
| Develop a realistic plan to transfer knowledge to endusers                               | Waiting to contact potential research end-users                           |
| Start discussions early and develop draft documents and budgets                          | Underestimating the time required to prepare a competitive IF application |

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### Resources

# Institutional and International Programs Unit Office of Research Services

- Veronica Bacher
- Elspeth White
- Erin Murphy
- Arati Patel
- Kait Tornblom
- Ida De Oliveira

- CFI Website
- 2023 Innovation Fund Call for Proposals
- CFI Updates
- Past Competitions (2020 and 2017; 2023 information not yet available)